





**Market Interest Assessment** 

# PPP Project Housing Sector in the Archipelago Capital City

**Archipelago Capital Authority** 

March 7-8, 2023



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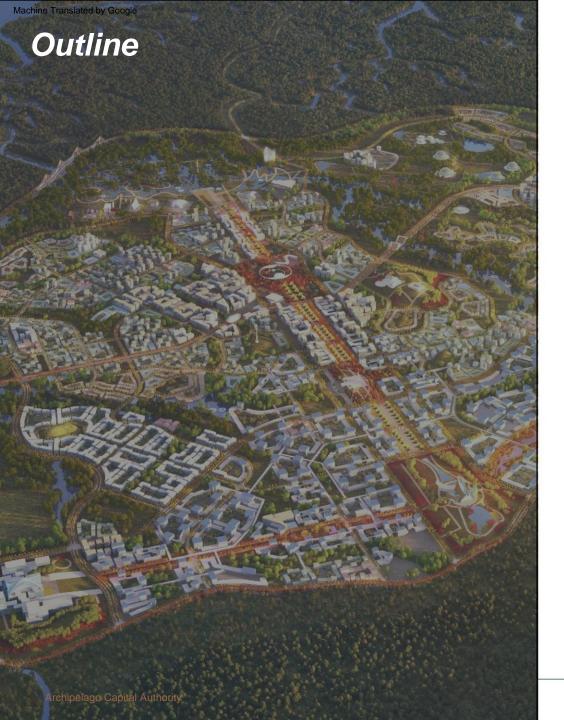
### **Purpose of Exploring Market Interest**

- 1. Convey an overview of the Government Collaboration Project with Indonesian Capital Business Entities in the Housing Sector on Business Entity Initiatives ("Projects") to business actors, investors and financial institutions/creditors.
- 2. Obtain input and responses regarding Project implementation from business actors, investors and institutions finance/creditors.
- 3. Obtain an overview of interest from business actors, investors and financial institutions/creditors towards the Project.
- 4. Preparing market players before implementing the Project transaction phase.



# Agenda

Time	Agenda	Information
Panel Forums		
09.00 - 09.05	Opening	
09.05 – 09.15	Welcome from the Archipelago Capital Authority	Deputy for Funding and Investment, Archipelago Capital Authority
09.15 – 09.25	Welcome from the Ministry of Finance	Directorate of Government Financing Support Management Infrastructure, Ministry of Finance
09.25 – 09.35	Greetings from Representatives of the Indonesian PPP Joint Office	Directorate of Development Funding Development, Bappenas
09.35 – 10.05	Project Exposure	Directorate of Financing, Nusantara Capital Authority
10.05 – 10.30	Presentation of Infrastructure Guarantee Facilities	Director, PT PII (Persero)
10.30 – 11.30	Question and answer session	Directorate of Financing, OIKN and IKN PPP Committee
11.30 – 11.45	Closing	GCA representative





- 1. Introduction to the capital of the archipelago
- 2. Nusantara Capital Authority as PJPK
- 3. PPP Overview and Project Structure
- 4. Project Timeline Indication
- 5. Indication of General Qualification Criteria for Business Entities

# Agenda

#### 1. Introduction to the Archipelago Capital 2.

The Archipelago Capital Authority as GCA 3. Overview of

the PPP and Project Structure 4. Indication of the

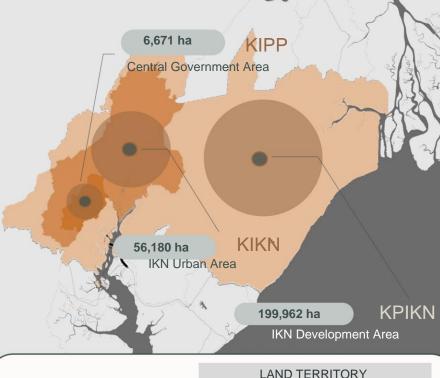
Project Timeline 5. Indication of

General Criteria for Qualification of Business Entities

# New National Capital: from Jakarta to East Kalimantan







**322,429 Ha** 

President Joko Widodo, 2023

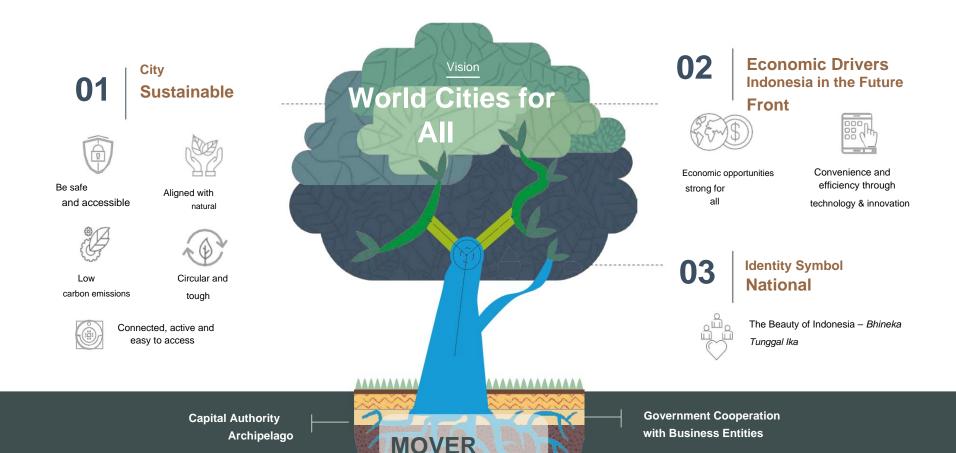
Law no.21/2023

**252,660 Ha**WATER AREA

69,769 Ha

# IKN was built to be a World City – to be a city sustainable and the epicenter of economic growth in Indonesia





Livable Cities

**Future priority sectors** 

Effective and efficient government

Smart infrastructure and connectivity

**Tri-city Collaboration** 

# 12 investment sectors have been identified – with 6 main priorities for **IKN** development

### Top priority sector (short term focus)



Renewable energy





**Telecommunication** 



**Water Treatment** 



**Transportation** 



**Processing** Rubbish

# High priority sector

(long term focus)



Infrastructure

Commercial

Region





**Technology** 



**Facility** Health



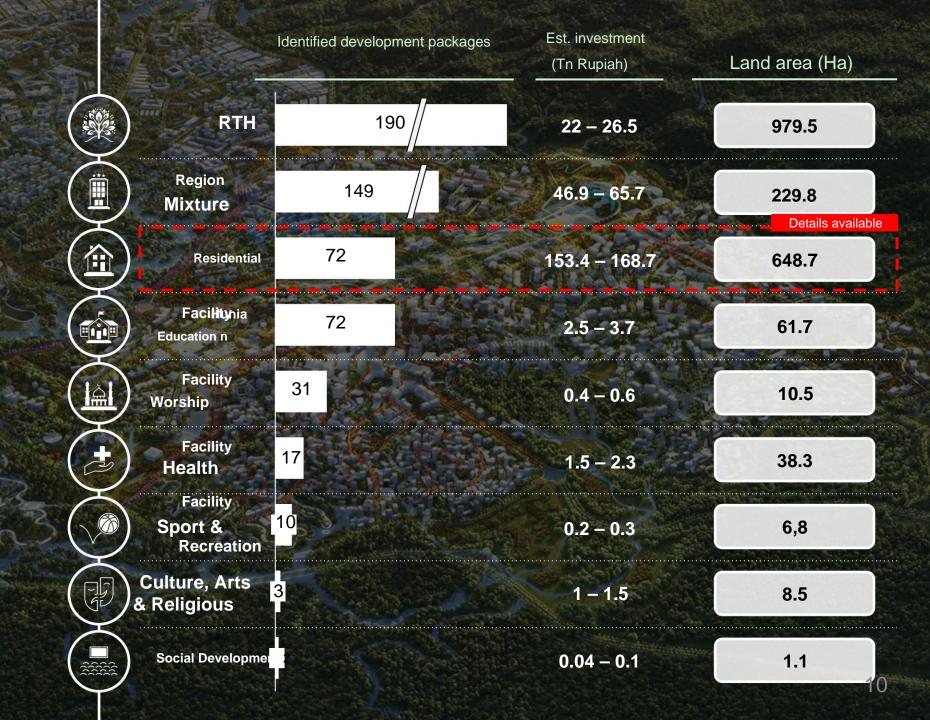
**Education** 



Industrial area



500+ investment projects and contributions have been identified to date in KIPP IKN



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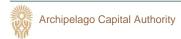
### **Basic Regulations relating to the Capital of the Archipelago**

- a. Law Number 3 of 2022 concerning National Capital as amended by Law Number 21 of 2022 2023 concerning Amendments to Law Number 3 of 2022 concerning National Capital
- b. Government Regulation Number 17 of 2022 concerning Funding and Budget Management in the Context of Preparation, Development, and Relocation of the National Capital and Implementation of Special Regional Government for the Archipelago Capital
- c. Government Regulation Number 12 of 2023 concerning Providing Business Licensing, Ease of Business and Planting Facilities Capital for Business Actors in the Archipelago Capital d.

Government Regulation Number 27 of 2023 concerning Special Authorities of the Archipelago Capital City Authority e. Presidential Regulation Number 62 of 2022 concerning the Archipelago Capital Authority f. Presidential Regulation Number 63 of 2022 concerning Details of the Archipelago Capital Master Plan

- g. Presidential Regulation Number 64 of 2022 concerning Spatial Planning for the National Strategic Area of the Archipelago Capital for 2022-2042
- h. Presidential Regulation Number 65 of 2022 concerning Land Acquisition and Land Management in the Archipelago Capital i. Regulation of the Head of the Archipelago Capital Authority Number 1 of 2022 concerning the Organization and Work Procedures of the Archipelago Capital Authority j. Minister of Finance Regulation Number 53 of 2023 concerning Management of State Property and Assets in Control in the Capital City

  Archipelago
- k. Regulation of the Head of the Archipelago Capital City Authority Number 12 of 2023 concerning Procedures for Land Management in the Capital City Archipelago



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### **Duties and Functions of the Indonesian Capital City Authority**



- Nusantara Capital Authority ("OIKN") as the Ministry-level institution that organizes it Government of the Special Capital Region of the Archipelago
- OIKN is a ministry-level institution responsible for the preparation, construction and relocation of the National Capital, as well as the administration of the Special Regional Government for the Archipelago Capital. OIKN is led by the Head of OIKN and assisted by a Deputy Head of OIKN

#### **OIKN tasks**

The Archipelago Capital Authority has the task of carrying out activities for the preparation, construction and relocation of the National Capital, as well as administration Special Regional Government for the Archipelago Capital, and development of the Archipelago Capital and Partner Regions (Article 3 (1) Presidential Decree 62/2022)

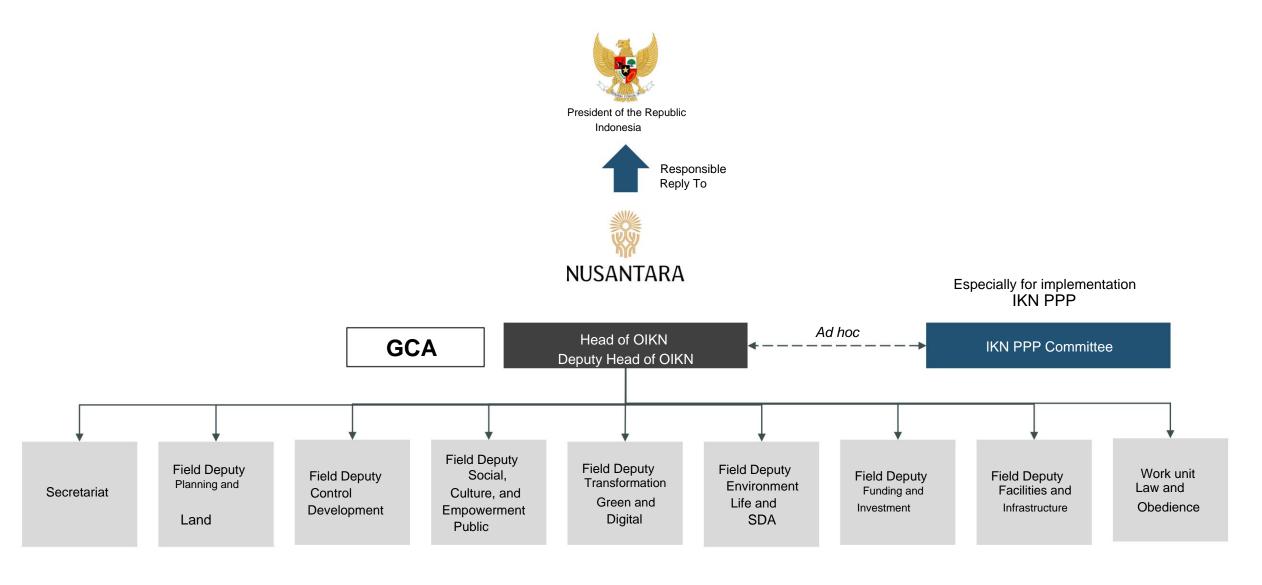
#### **OIKN** function

- Implementation of preparation, construction and relocation activities for the National Capital, as well as implementation of the IKN Special Regional Government
- Monitoring the implementation of the IKN Master Plan
- Preparation of IKN income and expenditure budget plans
- 4 Preparation of detailed IKN spatial planning plans
- 5 IKN land management

In the IKN PPP, the Head of OIKN acts as PJPK in the context of preparation, development and relocation of the National Capital, as well as implementation of the IKN Special Regional Government. The minister/head of the relevant institution can act as PJPK if OIKN is not yet operational. In the event that there is a government guarantee for the IKN PPP project, the authority to sign the regress agreement rests with the Head of OIKN

### **OIKN Structure**





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1. Introduction to the Archipelago Capital 2.

The Archipelago Capital Authority as GCA 3. Overview

of the PPP and Project Structure 4. Indication of the

Project Timeline 5. Indication of

General Criteria for Qualification of Business Entities

### Legal Basis for Government Cooperation with Business Entities

a. Law no. 3 of 2022 concerning National Capital b. Law no. 21 of 2023 concerning

Amendments to Law no. 3 of 2022 concerning National Capital c. Government Regulation no. 17 of 2022 concerning Funding and Budget Management in the Context

of Preparation, Development,

and Relocation of the National Capital and Implementation of Special Regional Government for the Archipelago Capital d. Presidential

Regulation no. 62 of 2022 concerning the Archipelago Capital Authority e. Presidential Regulation no.

63 of 2022 concerning Details of the Archipelago Capital Master Plan f. Regulation of the Minister of National Planning and

Development/Head of the National Development Planning Agency No. 6 of 2022

concerning Procedures for Implementing Government and Business Entity Cooperation in the Archipelago Capital City

- g. Minister of Finance Regulation No. 220/PMK.08/2022 concerning Government Support for Government Cooperation with Agencies Creative Business and Financing in the Context of Accelerating Infrastructure Provision in the Indonesian Capital City
- h. Government Goods/Services Procurement Policy Agency Regulation No. 1 of 2023 concerning Procedures for Procurement of Business Entities

  Through Government Cooperation with Business Entities in the Archipelago Capital City
- i. OIKN Head Decree No. 4 of 2024 concerning the Establishment of a Government Cooperation Committee with Archipelago Capital Business Entities in the Context of Providing Housing Infrastructure in the Archipelago Capital City through the Government Cooperation Scheme and Archipelago Capital Business Entities





# **Government Cooperation with Business Entities**

**IKN PPP** is a collaboration between the Government and Business Entities in providing infrastructure for the public interest in the context of funding the preparation, construction and relocation of the National Capital.

Principle
A Partnership
B Risk Control & Management
C Expediency
<b>D</b> Effective
Compete
<b>E</b> fficient

IKN PPP is divided into two, namely Solicited IKN PPP and Unsolicited IKN PPP. 1. Solicited IKN PPP PPP projects initiated by the Government. Implementation Stage: Implementation **Transaction** Planning Setup Agreement 2. Unsolicited IKN PPP PPP projects initiated by Business Entities. Implementation Stage: Implementation **Transaction** Setup Agreement

Source: VAT Ministerial Regulation No.6/2022, PP No.17/2022



# Government Cooperation with *Unsolicited* Business Entities



#### The Housing Sector PPP Project in the Indonesian Capital City is a project proposed by a Business Entity (Unsolicited).

#### **Unsolicited IKN PPP Criteria:**

Included in the Master Plan IKN and Master Plan Details IKN

Economically and financially feasible

Has added value in the form of innovation and technology

The initiating business entity has adequate financial capabilities

Note: The above criteria also takes into account the support of potential donors financing to finance the implementation of IKN infrastructure provision.

#### Form of Compensation:

- 1. Providing additional value of 10%.
- 2. Right to Match
- 3. Initiative Purchase

#### **Business Entity Procurement Method:**

- 1. Prequalification and One Stage Tender
- 2. Combination of Prequalification and Tender
- 3. Swiss Challenge
- 4. Direct Appointment

#### **Unsolicited IKN PPP Stages**

Setup

**Transaction** 

Implementation Agreement

In the IKN PPP, OIKN acts as PJPK in the context of preparation, development and relocation of the National Capital, as well as the administration of the IKN Special Regional Government.

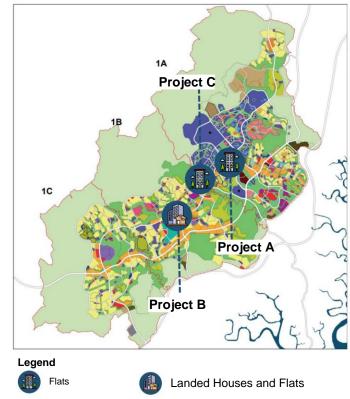
Source: VAT Ministerial Regulation No.6/2022



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### Housing Sector PPP Projects in the Archipelago Capital: Summary

Project	Project A	Project B	Project C			
Description	8 Tower Flats (266 Units)	109 Landed House Units 8 Total ("Landed")				
Objective	Providing housing for t	Providing housing for the transfer of ASN, TNI and Police to IKN				
Location	Planning Area (" <b>WP")</b> 1A	WP 1B	WP 1A			
Concession Period	11 Years 3 Months	10 years	16 Years 6 Months			
Construction Period	1 Year 3 Months	2 years	1 Year 6 Months			
Operation Period	10 years	10 years 8 years				
Capex Value	~ IDR 2.2 Trillion	~ IDR 2.2 Trillion ~ IDR 2.3 Trillion ~ I				
Status	Feasibilit	Feasibility Study Update				
Project PPP						
Project Responsible Cooperation ("PJPK")		OIKN				
Scope		DBFOMT1				
Return Scheme Investment		AP2				



Note: The projects in the table above are projects proposed by Business Entities (Unsolicited).



<sup>1)</sup> Design – Build – Finance – Operate – Maintain – Transfer (DBFOMT) is a scheme where the Business Entity designs, builds, finances, provides operation and maintenance services under a long-term agreement, and then transfers the built assets to the Government at the end of the concession.

<sup>&</sup>lt;sup>2</sup>) Service Availability Payment ( "AP")

# Indication of Division of Scope of Responsibility

No. S	No. Scope of work  BUP GCA Notes				
A.	Design				
1	Provision of Land/Location Access		ӱӱ		
2	Technical Planning (DED Final)	ÿÿ			
3	Obtaining Recommendations from the Building Safety Committee ("KKBG") and PUPR Minister's Recommendation (Buildings More Than Eight Floors)	ӱӱ	ÿÿ	PJPK submits a request for recommendations to stakeholders regarding the final DED prepared by BUP.	
4	Development Permits (PBG, Environmental Approval Addendum, etc.)	ÿÿ	ÿÿ	Relevant stakeholders issue related permits to the GCA.	
5	Obtaining the Main BGH Certificate – Planning	ÿÿ	ÿÿ		
6	Obtaining a Smart Building Certificate	ÿÿ	ÿÿ	Fulfillment of the Smart Building certificate in accordance with the provisions	
В.	Construction				
1	Land Preparation/Land Maturation	ÿÿ			
2	Construction Insurance (all risks)	ÿÿ			
3	Construction execution	ÿÿ			
4	Testing and Commissioning	ÿÿ			
5	SLF Earnings	ÿÿ			
6	Obtaining the Main BGH Certificate - Construction	ÿÿ	ÿÿ		
C.	Operational				
1	Operation of Flat Building Facilities and Supporting Facilities	ÿÿ		Water utilities, electricity, waste, internet, security, and cleanliness and public facilities.	
2	Routine Maintenance of Flat Buildings and Supporting Facilities	ÿÿ			
3	Small and Medium Maintenance of Flat Buildings and Supporting Facilities	ўÿ			

Information:

ÿÿ: Main Responsible Person

Providing Support to the Main Responsible Person



### **Indication of Standard Technical Specifications**





#### Standard Unit Area

The standard area for landed house units and flats refers to on Specifications for Official Homes for State Officials, ASN, TNI and Polri in Law 3/2022 concerning National Capital (IKN)

Appendix II as follows:

Allocation No		House Type	Unit Area (m2 )	
1	Ministers / High State Officials Tap	oak House	580	
<b>2</b> St	ate Officials	Landed House	490	
3 Int	ermediate JPT / Echelon 1	Landed House	390	
<b>4</b> JF	T Pratama / Echelon 2	Flats	290	
5	Administrator / Echelon 3	Flats	190	
6	Functional Officers and other staff	Flats	98	

Source: Attachment II to Law 3/2022 concerning National Capital (IKN)

- The landed house to be built is intended for the Secretary General, Inspector General, Director General, Head of Agency, Deputies, and Officials whose positions are at Echelon I level or Civil Servants Class IV/e and IV/d, with unit area 390 m2.
- The flats that will be built are intended for use for JPT Pratama/Echelon 2 with a unit area of 290 m2
   Administrator/Echelon 3 with a unit area of 190 m2
   , and Officials Functional/Other staff with a unit area of 98 m2



#### **State Building Standards**

Technical requirements for landed houses and flats which are
The State Building refers to PUPR Ministerial Decree 22/2018 concerning
Guidelines for the Construction of State Buildings



#### **Green Building Standards**

- Green Building Standards for landed houses and flats referring to PUPR Ministerial Decree 21/2021 concerning Assessment Green Building Performance (BGH).
- IKN as the national capital is the main BGH.



#### Smart Building Building Standards

IKN Smart Building Building Standards for landed houses and flat refers to SE OIKN No.009/SE/Kepala-Otorita IKN/VIII/2023 concerning Building Construction Guidelines Smart in the Capital of the Archipelago.



# Indication of Performance Standards / Service Level Agreement (1/2)

#### Performance Standards - Flats

No. Mo	onitoring Parameters	Parameter Description
1	Availability of Residential Units	Availability of residential units that are ready and habitable according to planning and technical specifications.
2 Ava	ilability of Public Facilities and Social Facilities	Availability of public and social facilities that support residential buildings and are functionally appropriate according to planning and technical specifications.
3 Ava	ailability of Retail or Commercial Units	Availability of retail or commercial units that support residential buildings and are functionally appropriate according to planning and technical specifications.
4 Ava	alability of Building Access Areas	Availability of circulation or building access areas that are functionally appropriate according to planning and technical specifications.
5 Ava	ailability of Waste Management Facilities	Availability of waste management facilities in residential buildings and areas that are functionally appropriate and connected to regional city-scale waste management facilities in accordance with planning and technical specifications.
6	Availability of Building Security Systems and Region	Availability of security systems for residential buildings and areas that are reliable and functionally appropriate according to planning and technical specifications.
7	Availability of Building Safety Systems and Region	Availability of a reliable safety system for residential buildings and areas in accordance with planning and technical specifications.
8	Availability of Building Management System Integrated	Availability of a reliable integrated building management system according to planning and technical specifications.
9	Availability of Complaint Management Services and Emergency response	Availability of reliable complaint management and emergency response services for residents and the public according to planning and technical specifications.
10 Av	ailability of Reporting Services to GCA	Availability of a detailed and easily accessible residential housing management reporting monitoring system by the GCA.
11	Availability of Parking Facilities	Availability of parking facilities that are functionally appropriate according to planning and technical specifications.
12 Av	ailability of Regional Accessibility Facilities	Availability of functional area accessibility facilities according to planning and technical specifications.
13 Av	ailability of Building Vertical Transportation Systems Availability of vert	cal transportation systems that are functionally appropriate according to planning and technical specifications.
14 Av	ailability of Green Open Space	Availability of green open space according to planning and technical specifications.

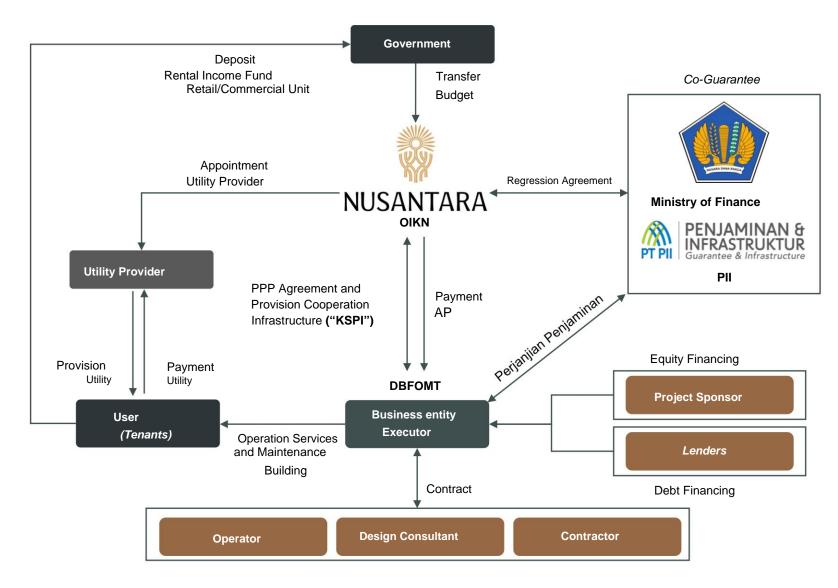
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# Indication of Performance Standards / Service Level Agreement (2/2)

#### <u>Performance Standards - Landed Houses</u>

No. M	onitoring Parameters	Parameter Description		
1	Availability of Residential Units	Availability of residential units that are ready and habitable according to planning and technical specifications.		
2 Av	ailability of Public Facilities Social Facilities	Availability of public and social facilities that support residential buildings and are functionally appropriate according to planning and technical specifications.		
3 Av	ailability of Road Access and Circulation	Availability of road access and circulation that is functionally appropriate according to planning.		
4 Av	ailability of Waste Facilities	Availability of functionally appropriate waste management facilities that are connected to regional waste facilities in accordance with statutory and planning standards.		
5	Availability of Residential and Area Security Systems	Availability of a reliable security system that includes human resources ("HR"), equipment, and Standard Operating Procedures ("SOP") according to planning.		
6 Av	ailability of Safety Systems	Availability and functioning of a reliable safety system that includes human resources, equipment and SOPs according to planning.		
7	Availability of Building Management System Integrated	Availability and functioning of a reliable integrated building management system in residential homes.		
8	Availability of Complaint Management and Response Occupant Emergency	Availability of a reliable complaint and emergency response service management system for residents.		
9 Av	ailability of Green Open Space	Availability of green open space according to planning and technical specifications.		
10 Av	vailability of Reporting to the GCA	Availability of a detailed and easily accessible residential housing management reporting monitoring system by the GCA.		

### **Project Structure Indication**



PPP Project Scope: DBFOMT (Design – Build – Finance – Operate – Maintain – Transfer).

DBFMOT is a scheme where the Business Entity designs, builds, finances, provides operation and maintenance services under a long-term agreement, and then

#### transfer the assets built to

The government at the end of the concession.

### Government Responsibility and Support to the Project:

- Land Provision (PJPK)
- Financial Management of Rental Fee Payments
- Service Availability Payments
- Guarantee Facility (Guarantee Business Entity Infrastructure ("BUPI"))
- Related Licensing

No.	Risk	Risk Allocation
1	Land supply	GCA
2 PJPK User Demand		
3	Construction and Operation	Business entity Executor

Note: the project collaboration structure is an initial identification and requires further discussion and review.



### **Income Structure**

#### **Definition of Service Availability Payment ("AP")**

AP is a periodic payment by the GCA, which comes from the Revenue Budget and State Expenditure ("APBN"), to the Implementing Business Entity ("BUP") for the provision of infrastructure services which is in accordance with the quality and/or criteria as specified in the IKN PPP Agreement.

- BUP designs, carries out construction, finances, and provides operation and maintenance services.
- AP payments **begin when services are provided.** BUP does not accept payments during construction period.
- AP payments must be **adjusted to the achievement of the SLA** agreed upon in the IKN PPP Agreement.
- Payments to BUP are made by OIKN.

AP = Investment Costs + Cost Operational and Maintenance + (Loans and Equity)

#### Information:

- o Investment Costs = Costs to carry out construction.
- o Operational and Maintenance Costs = Costs to provide services in accordance with the IKN PPP Agreement.
- o Cost of Capital = Cost of obtaining funding in the form of loans and equity.
- o Penalties may be imposed on AP payments in the event of unavailability of services and/or performance the service does not meet the SLA.

<sup>1</sup>) etc. = and so on, Source: <sup>2</sup>) GDP = Gross Domestic Product. VAT Ministerial Regulation No.6/2022, KMK No. 77/KMK.08/2023



#### Advantages of the AP Scheme

- 1. Does not bear demand risk
- 2. Certainty of investment returns
- 3. Guaranteed financial feasibility

# **AP Fiscal Space Provisions**





KEPUTUSAN MENTERI KEUANGAN REPUBLIK INDONESIA

NOMOR

7/KMK.08/2023

TENTANG

BATAS MAKSIMUM BESARAN DANA AVAILABILITY PAYMENT UNTUK PROYEK KERJA SAMA PEMERINTAH DENGAN BADAN USAHA IBU KOTA NUSANTARA

#### MENTERI KEUANGAN REPUBLIK INDONESIA,

Menimbang

: bahwa untuk melaksanakan ketentuan Pasal 54 ayat (2) Peraturan Menteri Keuangan Nomor 220/PMK.08/2022 tentang Dukungan Pemerintah untuk Kerja Sama Pemerintah dengan Badan Usaha serta Pembiayaan Kreatif dalam rangka Percepatan Penyediaan Infrastruktur di Ibu Kota Nusantara, perlu menetapkan Keputusan Menteri Keuangan tentang Batas Maksimum Besaran Dana Availability Payment untuk Proyek Kerja Sama Pemerintah dengan Badan Usaha Ibu Kota Nusantara:



- Peraturan Presiden Nomor 57 Tahun 2020 tentang Kementerian Keuangan (Lembaran Negara Republik Indonesia Tahun 2020 Nomor 98);
  - Keputusan Presiden Nomor 113/P Tahun 2019 tentang Pembentukan Kementerian Negara dan Pengangkatan Menteri Negara Kabinet Indonesia Maju Periode Tahun 2019-2024;
  - Peraturan Menteri Keuangan Nomor 118/PMK.01/2021 tentang Organisasi dan Tata Kerja Kementerian Keuangan (Berita Negara Republik Indonesia Tahun 2021 Nomor 1031) sebagaimana telah diubah dengan Peraturan Menteri Keuangan Nomor 141/PMK.01/2022 tentang Perubahan atas Peraturan Menteri Keuangan Nomor 118/PMK.01/2021 tentang Organisasi dan Tata Kerja Kementerian Keuangan (Berita Negara Republik Indonesia Tahun 2022 Nomor 954);



The Ministry of Finance is committed to ensuring availability *Availability Payment* budget in the early stages of IKN development through final AP confirmation as regulated in PMK 220/2022.

The Ministry of Finance has issued KMK 77/KMK.08/2023 concerning Limits Maximum Amount of Availability Payment Funds for IKN PPP Projects date February 28, 2023 as fiscal space for *Availability* payment budgeting *Payment*.

Year	Fiscal Space
2024 – 2029	0.10% of GDP for the current year
2030 – <b>0.1</b>	5% of GDP for the current year





# Indication of Project Risk Allocation (1/6)

No.	Risk Categories and Risk Events	GCA	BU	Together
Location Risk				
1 Land cannot be use	ed after being cleared			ÿÿ
2 Difficulty in unexped	cted location conditions			ӱӱ
3 Limited construction	n work space		ӱӱ	
4 Damage to artifacts	and ancient items at the location		ÿÿ	
5 Land status risks		ÿÿ		
6 Contamination of polluti	on to the location environment		ӱӱ	
7 Disturbing the comf	ort of different communities around the project area		ӱӱ	
Design, Construction	and Operational Test Risks			
1 Unclear output s	pecifications		ӱӱ	
2 Failing to maintain s	security and safety at the location		ӱӱ	
3 Increase in constru	ction costs		ӱӱ	
4 Poor contractor/sub	contractor performance		ӱӱ	
5 Contractor/subcontr	actor default		ӱӱ	
6 Design errors			ӱӱ	
7 Delay in completion	of construction		ӱӱ	



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# Indication of Project Risk Allocation (2/6)

No. Risk Categories and Ris	sk Events	GCA	BU	Together
8 Operational test risks (testing & commissioning)			ӱӱ	
9 Changes in the scope of work after signing the contract				ӱӱ
Sponsorship Risks				
1 Default BU			ӱӱ	
2 Default project sponsor			ӱӱ	
3 Failure/delay in establishing BUP			ӱӱ	
4 Project lender default			ӱӱ	
Financial Risk				
1 Failure to reach financial close			ӱӱ	
2 Risk of delays in government fiscal support (incentives, subsidies, etc.)	and/or partial construction support	ӱӱ		
3 Currency exchange rate risk			ӱӱ	
4 Risk of inflation and interest rates			ӱӱ	
5 Insurance risks			ӱӱ	



# Indication of Project Risk Allocation (3/6)

No.	Risk Categories and Risk Events	GCA	BU	Together		
Operational Risk	Operational Risk					
1 Availability of internal facilities in the area/lot			ӱӱ			
2 Poor or unavailability of service			ӱӱ			
3 Project management failures			ӱӱ			
4 Failure of project control and monitoring				ӱӱ		
5 Increase in O&M costs			ÿÿ			
6 Life cycle cost estimation errors			ÿÿ			
7 Increased energy costs due to unit inefficiencie	es		ӱӱ			
8 Irregular availability of utilities			ӱӱ			
9 Risk of technology failure			ÿÿ			
10 Risks of technological obsolescence (technology	obsolence)		ӱӱ			
11 Security and safety risks			ӱӱ			



# Indication of Project Risk Allocation (4/6)

No.	Risk Categories and Risk Events	GCA	BU	Together
Inco	me Risk			
1 C	hange in projected demand volume	ÿÿ		
2 E	stimation error from previous model	ÿÿ		
3 L	eakage collects tariff payments	ÿÿ		
4 F	ailure to pay AP on time	ÿÿ		
5 M	liscalculation of tariff estimates	ÿÿ		
Netw	vork Connectivity Risks			
1	Road, transportation and utility network connectivity risks	ÿÿ		
2 Ris	sks to the smooth running of the transportation system	ÿÿ		
3 R	isk of competitors' facilities	ӱӱ		



# Indication of Project Risk Allocation (5/6)

No.	Risk Categories and Risk Events	GCA	BU	Together
Inter	face Risk			
1	The risk of time imbalance from the quality of work			ÿÿ
2 R	isk of differences in service standards/methods		ӱӱ	
3 R	elationship risks			ӱӱ
Polit	ical Risk			
1 F	oreign currency cannot be converted	ÿÿ		
2 F	oreign currency cannot be repatriated	ӱӱ		
3	Risk of expropriation	ÿÿ		
4 C	ommon regulatory (and tax) changes		ӱӱ	
5 D	iscriminatory and specific regulatory (and tax) changes	ӱӱ		
6 D	elay in obtaining planning approval	ӱӱ		
7 F	ailure/delay in obtaining approvals & permits	ӱӱ		
8 D	elay in gaining access to the project site	ӱӱ		
9 P	arastatal risks	ÿÿ		



# Indication of Project Risk Allocation (6/6)

No.	Risk Categories and Risk Events	GCA	BU	Together				
Force Majeure Risk								
1 Natural disaster				ÿÿ				
2 Political force majeure				ӱӱ				
3 Extreme weather				ÿÿ				
4 Prolonged force majeur	re			ÿÿ				
Asset Ownership Risk	Asset Ownership Risk							
1 Risk of asset value falling			ӱӱ					
2 Transfer of assets after	the PPP contract ends		ӱӱ					



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### **Conditions for Foreign Investor Participation**

- 1. Considering the scope of the Project using the PPP scheme, it has been structured that BUP will use sub-contractors in carrying out construction.
- 2. Referring to the provisions in Presidential Decree 10/2021 and BPS Regulation 2/2020, the Standard Classification of Indonesian Business Fields ("KBLI") that are relevant to owning by BUP are as follows:

Business fields	KBLI Des	ription	Condition
Owned Real Estate Own or Rented	68111	This group includes businesses buying, selling, renting and operating real estate whether owned or rented, such as apartment buildings, residential buildings and non-residential buildings (such as storage facilities/warehouses, malls, shopping centers and others) as well as the provision of houses and flats or apartments with or without furniture for permanent use, either on a monthly or annual basis. Including land sales activities, developing buildings for self-operation (for renting out spaces in the building), dividing real estate into plots of land without land development and operating residential areas for movable houses.	Open 100% (one hundred percent) for PMA



Thus, any foreign investor who wishes to participate in the Project can establish a Foreign Investment company in the form of Limited Liability Company in Indonesia.



# Agenda

1. Introduction to the Archipelago Capital 2.

The Archipelago Capital Authority as GCA 3. Overview of

the PPP and Project Structure 4. Indication of the

**Project Timeline** 5. Indication of

General Criteria for Qualification of Business Entities

# **Project Timeline Indication**

	Activity	2024											2025			2222 222		2028
NO. A		Mar	Apr M	ay	Jun .	Jul Au	g Sep	Oct N	ov Dec	Q1 Q	2 Q3 (	24				2026 2027	2027	etc.
Prepa	aration Stage																	
1 <i>M</i>	arket Sounding																	
2 Tr	ansaction preparation																	
Trans	saction Stage*																	
3 Pr	ocurement Announcements																	
4 Pr	equalification and Auction Implementation																	
5 Ar	nouncement & Determination of Auction Winner																	
6 Es	tablishment of BUP																	
7	Signing of the PPP Agreement and Other Agreements																	
8	Implementation of Financial Close – 4 months since the signing of the PPP Agreement																	
Cons	truction and Operation Phase																	
9 Gi	round Breaking																	
10 P	re-Construction Implementation (Final Design/Permit)																	
11 C	onstruction Implementation																	
12 ln	nplementation of Operations																	

\*IKN PPP Transaction implementation refers to the provisions in LKPP Regulation Number 1 of 2023

Current status



# Agenda

- 1. Introduction to the Archipelago Capital
- 2. Archipelago Capital Authority as PJPK 3. Overview of the Property Industry 4. Overview
- of PPP and Project Structure
- 5. Indication of General Qualification Criteria for Business Entities

### **Qualification Fulfillment Indicators**

Aspect	Definition
Condition Administration	Integrity Pact a. Conflict of interest b. Prohibition of corrupt practices, collusion, and/or nepotism and fraud c. Prohibition of conspiracy, monopolistic practices and/or unfair business competition  Qualification form a. General information b. Licensing in accordance with statutory regulations c. Deed of establishment and articles of association, including amendments thereto d. Authority to sign qualification documents e. Fulfillment of tax obligations in accordance with statutory regulations or a statement of willingness to comply with tax provisions f. Composition of shareholders, composition of directors and board of commissioners g. A statement letter that he is not in bankruptcy, his business activities are not being stopped, and/or he is not currently undergoing a criminal case has the potential to disrupt the implementation of the IKN PPP Project h. Information regarding material disputes which are in process and/or have been resolved i. Consortium agreement (in case of consortium)
Technical Requirements	Experience and ability in providing similar projects 1. Vertical residential building construction experience 2. Vertical residential building operational/management experience
Condition Financial	1. A track record of good financial performance includes: a. Current Ratio b.  Operating Cash Flow c. Total Assets d. Net Worth e. Net Profit f. Other.  2. Successful experience in financing and/or obtaining financing for similar projects

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**Need for Input and/or Response from Market Players and Financial Institutions/Creditors** 





The completed Letter of Interest form in PDF format (softcopy) can be submitted via email: dbpi@ikn.go.id



# List of *One-on-One Meeting* Questions

#### Business Actors/Investors

No	Description	Input and/or Response
1	Information on financing experience in implementing similar projects (property), both in Indonesia and outside Indonesia, including but not limited to: a. Project Name b. Fulfillment of Green Building ("BGH") requirements and/or implementation of Smart Buildings ("BGC" or Smart Building)? c. Project Construction and Operation Period d. The role of market actors in the project (for example, contractors, investors, developers, lenders, etc.) e. Types of Project Financing	
2	Input/response regarding the Project scope? a. Scope of construction, operation and maintenance (including maintenance of interior/furniture/water furniture/textiles in residential units) b. Construction period c. Collaboration Period	
3	Input/response regarding fulfilling BGH requirements and implementing BGC/smart buildings?	
4	Input/response to potential construction implementation issues in the IKN area? including resource/vendor availability and increased construction and operating costs	
5	Input/response on Key Performance Standards and implementation of SLAs on Projects? including AP adjustments taking into account performance achievements	
6	Input/response to risk allocation?	
7	Input/response to estimates of debt interest rates on infrastructure projects or similar projects/property?  With the perspective that the investment return scheme is through payment of service/AP availability where BUP does not bear the risk of demand  With the perspective that the project applies ESG, sustainability and green building principles.	
8	Input/response to the estimated rate of return on equity Equity Internal Rate of Return (EIRR) on infrastructure projects or similar projects/property  With the perspective that the investment return scheme is through payment of service/AP availability where BUP does not bear the risk of demand	
9	Input/response regarding guarantee facilities for infrastructure projects or similar projects/property? Including the need and scope of guarantees, as well as the amount of compensation for guarantee services	
10 In	put/response on procurement methods and indicative schedule for transaction implementation projects?	



# List of *One-on-One Meeting* Questions

#### Business Actors/Investors

No	Description	Input and/or Response
11	Input/response on the investment return scheme through payment for service availability/AP? Including scheduling of expected AP payments (monthly, 3 monthly, 6 monthly and annually)	
12	Input/response to the estimated amount of implementation guarantee as one of the requirements for the effectiveness of the IKN PPP Agreement?  Considering the relatively large investment value of the project	
13 ln	put/response to the cooperation scheme if implementing a concession scheme where assets will be recorded first in the name of the Government?	
14 ln	put/response regarding the 4 month period for obtaining financing (financial close) for infrastructure projects or similar projects/property?	
15	Input/response on other aspects of the Project?  a. Mitigate construction and other operational risks  b. Mitigate other legal risks  c. Expected investment facilities  d. Key factors of involvement in implementing infrastructure project investment in IKN	



# List of *One-on-One Meeting* Questions

#### Financial Institutions/Creditors

No	Description	Input and/or Response
1	Information on financing experience in implementing similar projects (property), both in Indonesia and outside Indonesia, including but not limited to: a. Project name b. Project Construction and Operation Period c. Project Financing Scheme	
2	Input/response to Project risk allocation?	
3	Input/response on the structure of debt and equity financing for infrastructure projects or similar projects/property?	
4	Input/response to estimates of debt interest rates on infrastructure projects or similar projects/property?  With the perspective that the investment return scheme is through payment of service/AP availability where BUP does not bear the risk of demand  With the perspective that the project applies ESG, sustainability and green building principles.	
5	Input/response on the investment return scheme through payment for service availability/AP? including scheduling of expected AP payments (monthly, 3 monthly, 6 monthly and annually)	
6	Input/response regarding guarantee facilities for infrastructure projects or similar projects/property?	
7	Input/response to the qualification criteria for a business entity's financial track record in obtaining debt financing for infrastructure projects or similar projects/property? Including financial ratio indicators used to assess the financial capability of business entities.	
8	Input/response to the arrangement that to maintain the Bankability of the Project, what can be guaranteed from the Project is the concession rights owned by BUP, where there is a step-in rights mechanism owned by the lender	
9	Input/response to the cooperation scheme if implementing a concession scheme where assets will be recorded first in the name of the Government?	
10	Input/response regarding willingness to make financing commitments to business entities participating in the procurement/initiator at the previous transaction stage determining the auction winner?	
11 ln	put/response regarding the 4 month financial close period for infrastructure projects or similar projects/property?	
12	Input/feedback on other commercial and financial aspects of the Project?  a. Mitigate other legal risks  b. Key factors for involvement in infrastructure project financing at IKN	







#### Nusantara National Capital Authority – Jakarta Office Menara Mandiri Tower II, Floor 27

Jl. Gen. Sudirman Kav 54-55, RT.5/RW.3, Senayan, Kebayoran Baru, South Jakarta 12190, Indonesia

#### Nusantara National Capital Authority – Balikpapan Office Mentari Compound Beach

Jl. Mulawarman 6, Manggar, District. East Balikpapan Balikpapan City 76116, East Kalimantan

Office +62 21 27099100

E-mail investment@ikn.go.id

secretariat@ikn.go.id

Website ikn.go.id

Youtube IKN Indonesia Instagram

@ikn\_id Twitter @ikn\_id Facebook IKN Indonesia