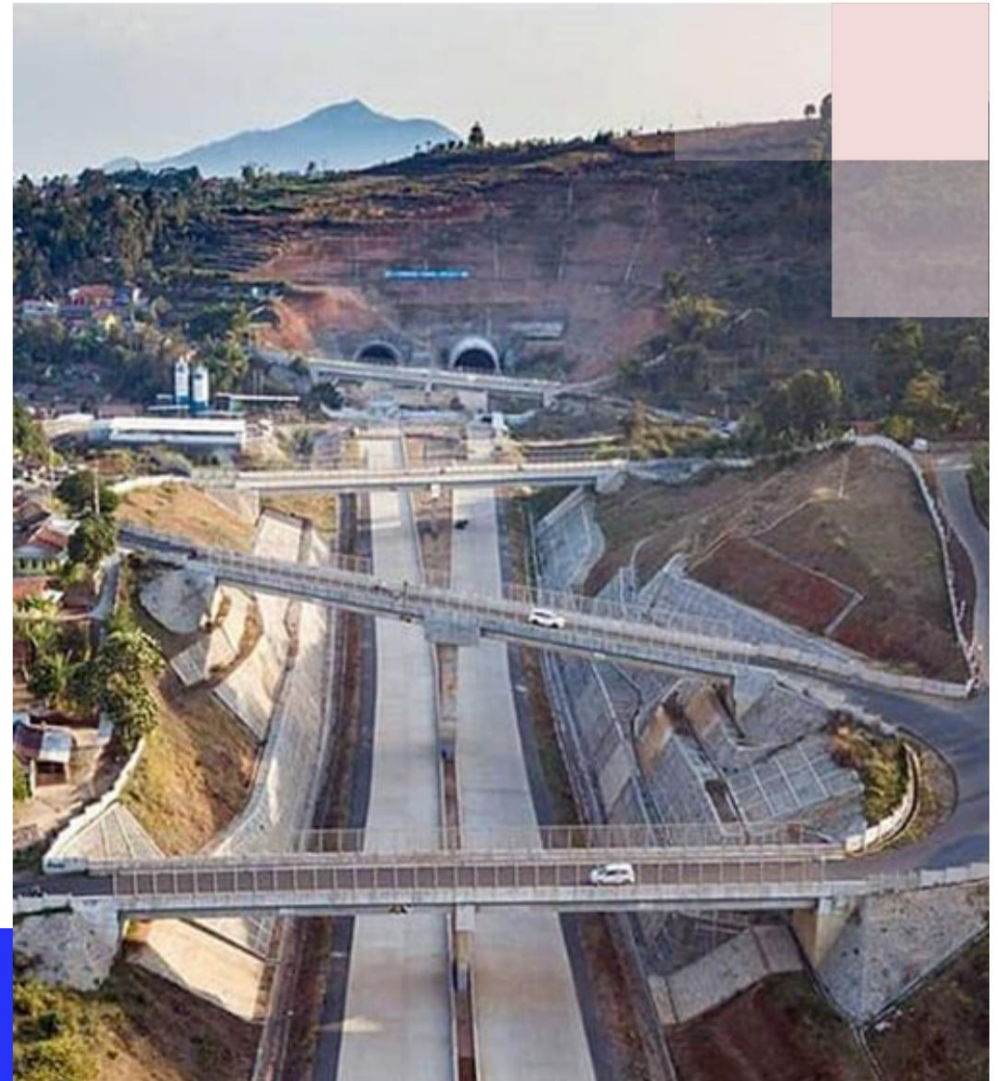




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**Tata Performance Improvement
Manage Cooperation Schemes
Government with Agencies
Business (PPP) on
Infrastructure development
PUPR
(BPK Examination Perspective)**

Jakarta, 13 December 2023



Problems with PPP PUPR (BPK Audit Results)

Stages	Problem
PPP Planning	The calculation of the amount of government support does not have a clear reference basis and exceeds the limits set out in the provisions
	The PPP project determination is not in line with the general planning of related infrastructure (eg: General Plan Road Network)
	The selection of project priorities is not in line with the land acquisition process
PPP preparation	The process of determining the location exceeds the time limit according to the provisions
	The process of acquiring land with special characteristics is protracted
	Completion of the land acquisition implementation exceeds the target time period planned in the Document Land Acquisition Planning (DPPT) and PPP Agreement
	Realized Operational Costs and Supporting Costs (BOBP) for land acquisition exceed the provisions
PPP Transactions	Determination of tariffs used for auctions is not supported by analysis of user ability to pay calculations (Ability to Pay)
	Carelessness in the negotiation process actually results in increased costs
	Inconsistency in Self Estimated Price (HPS) calculations for PPP procurement with calculations in the study appropriateness
Implementation of PPP	Extension of the construction implementation period is not supported by an extension of the Warranty validity period Implementation
	BUP has not/did not complete its construction obligations as stipulated in the agreement/business plan (for example: TIP, etc)
	There are no guidelines regarding the calculation of returns on government investment for PPPs that receive APBN construction support
	Business plan calculations that do not yet reflect actual conditions
	Business plans/Changes to business plans have not been reviewed/evaluated by APIP

Recommendations for PPP PUPR Problems (BPK Inspection Results)

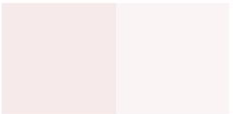
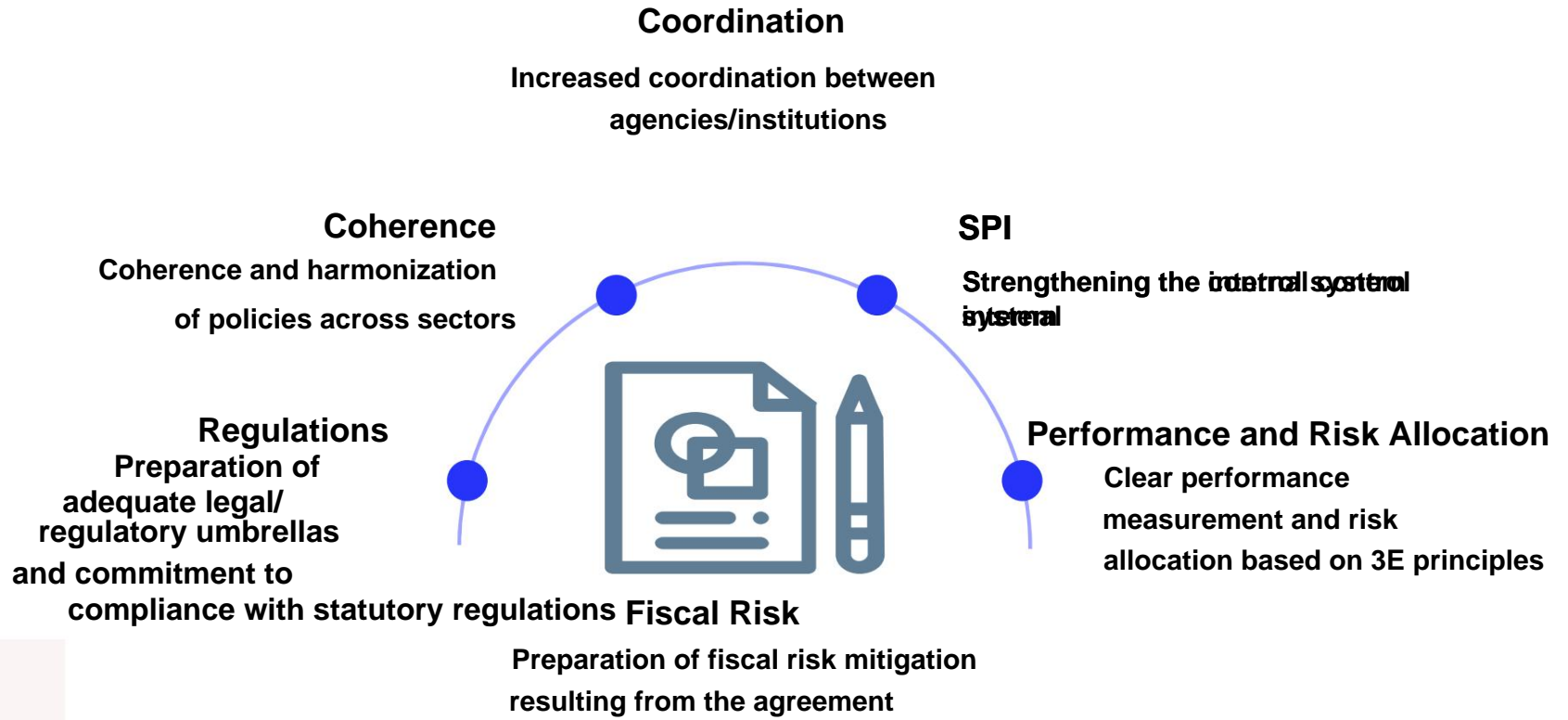


Recommendation

- 1. Be more careful in formulating PPP planning and prioritization by considering compliance with various aspects: general infrastructure planning, budget availability, procurement progress land, etc.**
- 2. Develop guidelines for matters that have not been clearly regulated and do not contain references, such as: quantities government support, amount of return on government investment, etc.**
- 3. PJKP and/or the PPP procurement committee to be more careful in carrying out the BUP selection process so that The output from this selection produces a credible and professional BUP and the best cooperation scheme.**
- 4. GCA is more optimal in carrying out supervision over the implementation of PPP obligations as specified in the PPP agreement as well as the service standards/service indicators determined.**



Recommendations for Improving Governance in Perspective BPK Examination of Concept 3 Implementation Plan Bold Actions





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Thank You

